



Sellafield Ltd

NDA

Nuclear
Decommissioning
Authority

Key challenges for Sellafield

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Sellafield – the most complex nuclear site in Europe



Key issues to overcome

▶ Project Delivery

▶ Culture

▶ Value for Money

▶ Challenging relationships

▶ Investment in asset care

Early progress

- Since 2005 NDA introduced
 - consistent systems
 - limited efficiencies
 - performance improvements
 - Increased focus on high hazards
- November 2008 Nuclear Management Partners chosen as new Parent Body Organisation
- NDA site team strengthened
- Partnership working

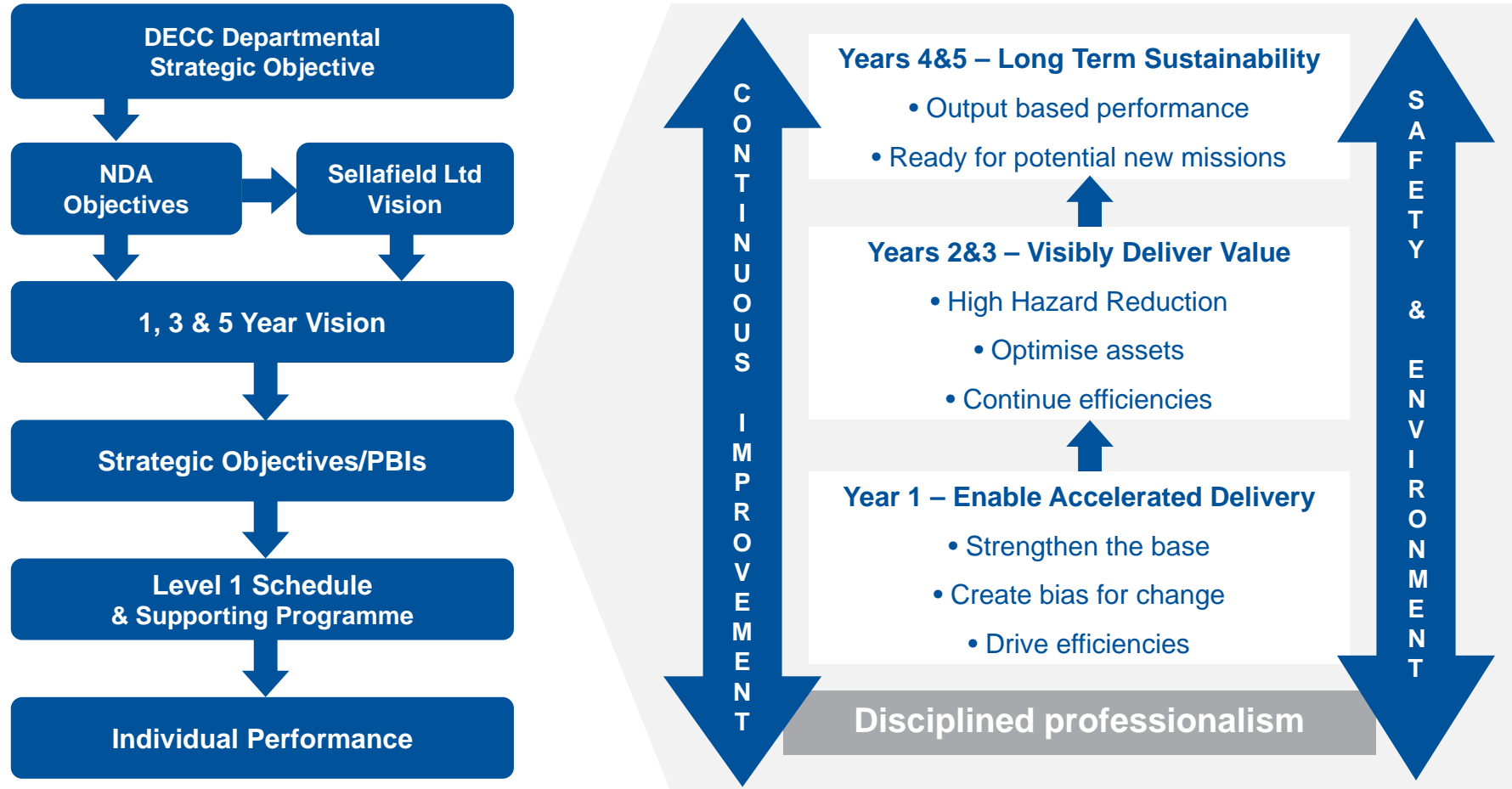


What NMP brings

- Demonstrated project delivery
- Clear lines of accountability delivering results and value for the tax payer
- A bias for action
- Rigorous disciplined operations
- Enhanced relationships
- A proven track record



Partnering - Alignment of Strategies and Objectives



Key achievements so far

- New Executive structure – improved delivery focus and functional governance
- Relationships between NDA and Sellafield Ltd strengthened – based on joint success
- Open reporting/responsiveness
- PAIS – roadmap to improvements
- Engagement of broader leadership team & partnering with Unions



Key achievements so far

- Collaborative and productive relationships with Regulators to solve problems
- Conduct of Operations programme - imported disciplined operations mentors
- Prioritised legacy ponds and silos with focus on high hazard reduction
- Extent of conditions reviews
- Evaporator D sanctioning process
- EPS3 – 1st roof pour
- 5000th vitrification container and sludge tank emptied

Hazard reduction – B241



- Historic Sea Tanks
- > 50 year old sludge
- Environmental hazard



World
Leading
Technology

Recovered to
safe passive
form



Next 6 months

- Increased progress on High Hazard reduction – prioritised in Legacy Ponds and Silos
- Increased focus and revitalization of asset care
- Accurate measurable lifetime plan
- Continued open/transparent reporting
- Reorganize around accountable/achievable projects
- Drive disciplined professionalism
- Common standards ... but more flexibility
- Drive Efficiency and Value for Money

Delivering Value for Money

- Dedicated delivery teams
- Improve the mobility and flexibility of workforce
- Removing bureaucracy
- Earned Value...not just level of effort
- Drive efficiencies to pull work forward

Conclusion

- ▶ High Hazard reduction
- ▶ Ageing assets
- ▶ Deliverable LTP
- ▶ Drive efficiencies
- ▶ Deliver Value for Money
- ▶ **We are up for the challenge! and need your continued support**