

# *Developing Strategy in the NDA*

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# Background

- *Current NDA approved Strategy remains definitive*
- *Strategy development and implementation is a key NDA responsibility*
- *NDA now has new responsibilities*
  - *LLW strategy*
  - *Geological disposal*
- *The global nuclear environment has changed*
  - *New build*
  - *GNEP*

# *The next Strategy*

- *Due to go to Secretary of State for approval end 2010*
- *Must make substantive statements and be firmly rooted in policy/legal space*
- *Must be supported by business cases where appropriate*
- *Must genuinely take all relevant views into account*

# The System

## *New Strategy Management System*

- *Currently covers 27 Topics*
- *Various stages of maturity*
- *Full implementation by February 2009*
- *Formal Strategy review 2010*

*Full timetable and implementation plan being developed*

# *Themes & topics*

*Decommissioning & Operations*  
*i.e. Integrated Waste Strategies*

*Critical Enablers*  
*i.e. Skills, Socio-economics, Funding*

*Site Strategies*

*Business Optimisation*  
*i.e. Land & Assets, Revenue Streams*

# Skills and Capability Strategy

## NDA Skills and Capability Strategy



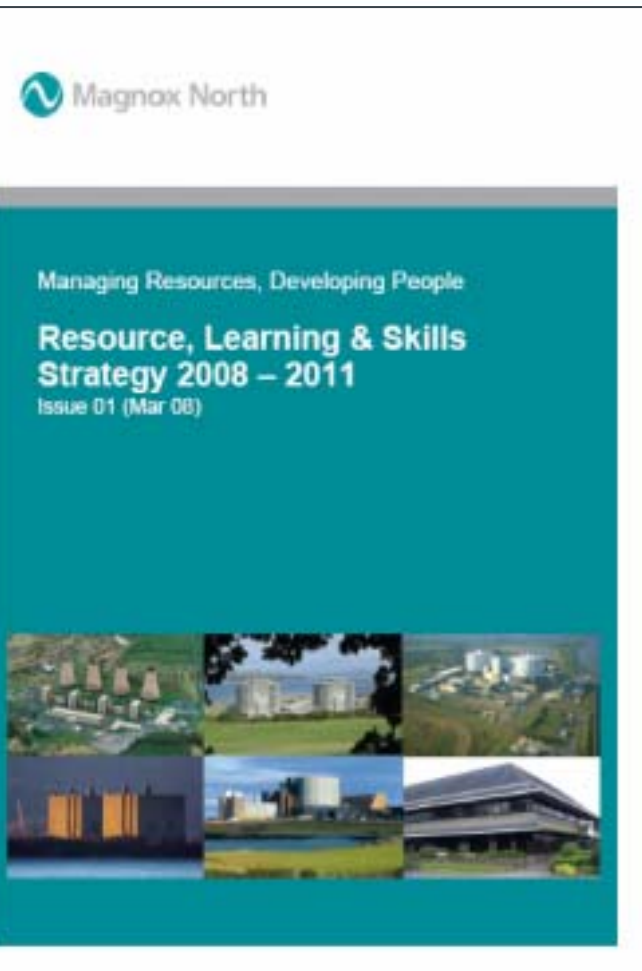
## NDA Skills and Capability Projects



## NDA Skills and Capability Action Plan



# SLC Skills Strategies



# *Change is happening*



# LLW Strategy

- *Requirement of Government's policy for the management of Solid LLW*
  - *NDA developing strategy for nuclear industry*
  - *Defra developing strategy for non-nuclear industry in parallel*
- *Developed in partnership between LLWR and NDA*
- *Working with waste producers, regulators and other stakeholders through LLW Strategy Group*
- *Strategic Environmental Assessment developed in parallel with strategy to understand environmental implications of the strategy*

# *LLW Strategy - Aims*

*UK nuclear industry LLW strategy aims:*

- Continued capability and capacity for the management and disposal of LLW*
- Facilitate continued hazard reduction and decommissioning*
- Provide best value*
- Safety and environmental excellence*
- Best use of the UK Low Level Waste Repository*

# *LLW Strategy*

## *- Draft Programme 2009*

- Jan - Feb*
  - Develop first draft of strategy and undertake SEA appraisal*
- Feb*
  - Next LLW Strategy Group meeting*
  - Publication of LLWR's draft UK LLW management plan*
- Apr*
  - LLW strategy consultation document and SEA environmental report published*
- ~ Jun*
  - End of consultation period*
- Jun - Dec*
  - Respond to consultation and finalise strategy*
  - Approval by NDA Board and Government*
- Dec*
  - UK nuclear industry LLW strategy published*

# *A new strategy for Sellafield SLC*



# *A new strategy for Sellafield SLC*

- *Updated NDA Team and approach*
- *Lifetime Plan scrub*
- *Key Project reviews*  
*i.e. High Hazard Plants*
- *Collaborative approach with Sellafield Ltd and NMP to socio-economics*

# *Role of Site Stakeholder Groups*

- *An important vehicle for obtaining community views*
- *Engage proactively with SSG at topic level*
- *Recognise breadth of opinion*
- *Recognise national & local requirements*
- *Continue to report on site progress against performance targets and contracts*